

SUTHERLAND BOWLING AND RECREATION CLUB LIMITED
ACN 000 090 979

NOTICE OF ANNUAL GENERAL MEETING

Notice is hereby given that the Annual General Meeting of Sutherland Bowling and Recreation Club Limited (ACN 000 090 979) will be held at the premises of the Club, 101 Oak Road, Kirrawee, New South Wales on Saturday 25th October 2025 at 10:30am.

Business

1. To confirm the minutes of the Annual General Meeting held on Saturday 12th October 2024.
2. Business arising from the aforesaid minutes.
3. To receive and consider the Financial Report of the Company and economic entity for the year ended 31st May 2025 and the reports by Directors and Auditor thereon.

Please Note: Members are asked to respectfully submit any questions they may have, a minimum of 7 days in advance of the meeting to the Secretary/Manager (info@clubkirrawee.com.au), so informed responses can be provided at the meeting.

4. To declare the results of the election of directors.
5. To elect a Patron for 2025-26
6. General Business: Transact any business of which due notice has been given.

Dated 25th September 2025 by order of the Board of Directors

Bud O'Brien
Chief Executive Officer

CHAIRMAN'S REPORT

AGM: 2025

Dear Members,

I would like to sincerely thank you for your continued support of Club Kirrawee throughout the year. Your loyalty and involvement are what keep our club thriving.

As you may know, work is currently underway on our exciting new outdoor beer garden, **"On The Green,"** located on Green 2. We anticipate this project will be completed in time for the AGM, and we look forward to sharing it with you.

I'm also pleased to report that our bar takings have increased by approximately \$100,000 compared to the previous year. This growth is thanks to the wonderful support from our members, an increase in visitors, successful functions, and the popularity of barefoot bowls. Both our Saturday and Thursday Happy Hours are being well enjoyed by all.

Please continue to spread the word to your family and friends about the many benefits of being part of Club Kirrawee.

This year, we also launched our very own booking platform, **clubktickets.com**, which allows you to secure entertainment tickets with no fees. Soon, this same site will also handle bookings for our new outdoor area and barefoot bowls.

Be sure to keep an eye out for next year's entertainment program, and don't forget you can always check what's on at your club via our **Facebook page** or **website** at clubkirrawee.com.au.

Our Club Grill team, led by Raji and supported by his wonderful staff, have once again excelled in the bistro and catering. We are proud to share that they are finalists in the **Sutherland Shire Local Business Awards** for the fourth year in a row—a well-deserved recognition of their hard work and quality.

If you, or someone you know, are looking to host a **function or barefoot bowls party**, your club can cater for all occasions. More information is available on our website, or you can contact Leena directly.

Finally, I want to extend my gratitude to **Bud O'Bryan**, our amazing staff, and the board of directors. Their dedication and many hours of commitment to your club have been invaluable.

Thank you once again for being part of the Club Kirrawee community.

Warm regards,

Shaun Grills

Chairman, Club Kirrawee

2024-2025 has been a year of ups and downs across the Hospitality Industry, and our Club has not escaped the effects. Our management team, led by Bud O'Bryan, has done their utmost to mitigate the impact while continuing to encourage patronage of the Club's amenities. The introduction of live music on the BBQ deck during the warmer months, and Wednesday night Trivia are examples of innovations implemented to grow our profile in the community and provide entertaining options for the enjoyment of our members and their guests.

Competent and friendly staff are fundamental to the continuing success of our Club, and I would like to express my appreciation for the enthusiasm and professionalism of our great staff.

We are proud of the fact that our Club continues to provide a venue for live entertainment in the Shire at a reasonable price. From Oktoberfest to Elvis to Elton John, our events and tribute shows continue to be a source of fun and enjoyment for attendees. I look forward to seeing what is in store for the coming year and hope to see you there.

On the Bowling front, our Club was well represented in both Open Pennant, Women's Pennant, and various other Metropolitan South East Region competitions during the year. We may not have emerged as overall winners, but all our players and umpires were excellent ambassadors for our Club throughout these events.

In this, our 75th Anniversary year, I would like to thank all our members for their patronage and support.

Cath Keelan

Asst. Secretary

Due to the prevailing economic climate, trading in 2024-25 was inconsistent & unpredictable, but overall resulted in a modest profit. Whilst our published financials show an accounting loss of \$41,115, adding back depreciation results in a cash profit of \$51,481, being a 124% increase on 2023-4.

Highlights:

Bar takings were up by 100k over 2023-4.

Gross Profit is slightly down, mainly due to providing cheaper prices for members.

Gaming revenue is up by 55k (+20%)

Staff costs are up by 12.5%

Given the ever increasing costs of everything, eg. insurance, electricity, staff, cost of goods, repairs & maintenance, etc. etc, we have fared better than many other hospitality venues.

One major change is the replacement of our previous Accountants.

In addition, the commissioning of our 'On the Green' alfresco area will provide a family friendly outdoor experience for our members & guests, especially through Spring & Summer, with the intent of generating additional income, to enable us to continue upgrading our facilities.

Your Board continues to be proactive in advancing our club and work is continuing, to improve our gaming & bar facilities for a better experience for you, our members.

We will continue to work hard & give of our time, to ensure our club functions at a high level.

I would like to thank our staff for their efforts this year, and also thank you, our members for your ongoing support.

I'd also like to thank the numerous volunteers, from both our Bowling and Social Memberships who provide their time & skills. Without them our club could not operate.

As always, please continue to support OUR club, simply by being here as often as you can.

David Bain

Hon. Treasurer

SUTHERLAND BOWLING & RECREATION CLUB LIMITED
Trading As CLUB KIRRAWEE
A.B.N. 20 000 090 979
(Limited by Guarantee)

FINANCIAL REPORT FOR THE YEAR ENDED
31ST MAY 2025

SUTHERLAND BOWLING & RECREATION CLUB LIMITED
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A Company Limited by Guarantee

DIRECTORS' REPORT

The Directors of Sutherland Bowling & Recreation Club Limited Trading as Club Kirrawee, submit herewith their report for the financial year ended 31st May 2025.

Directors

The Directors in office as at the date of this report or who held office during the financial year were:-

Name: **Shaun Grills**

Title: Chairman

Qualifications;

Experience & Expertise: Shaun has had nine years' experience on the Club Kirrawee Board and has also served on the Men's Bowling Club Committee for 8 years. Shaun was also a Director on the Board of Club Heathcote for 12 years before joining the Board of Club Kirrawee. Shaun has 39 years of Trade experience working in the Metal Fabrication Industry.

Special Responsibilities: Social Media, Website, Entertainment, Finance and Operations.

Name: **David Bain**

Title: Director – Treasurer.

Qualifications:

Experience & Expertise: David joined the Club in August 2008 and was elected to the Men's Bowling Club Committee just a few weeks later. He has continued as an Office Bearer of the Men's Club ever since including, as Bowls Secretary and Chair of the Umpires Panel. David was elected a Life Member of the Men's Bowling Club in 2021 and has 35 years' experience in Banking and a further 12 years as a National Inventory Auditor.

Special responsibilities: Development, Maintenance, Finance and Operations Committees.

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DIRECTORS' REPORT (Continued)

Directors (continued)

Name: Gayle Brogan
Title: Director
Formal Qualifications:
Experience & Expertise: Gayle joined the club in 2019 and became Vice President of the Women's Club after 18 months and then President in 2022. She is still the current President of the Women's Bowling Club. Gayle was Secretary to the Head Accountant of Sunbeam as a young woman and left to raise her family. She worked in catering for approximately 30 years at Woronora Cemetery, catering after funeral functions and then at Sutherland United Club (now Club on East) in Bistro and catering Weddings, parties, wakes etc.

Special Responsibilities: Operations Committee.

Name: Michael Hodge
Title: Director
Formal Qualifications: F.A.I.I
Experience & Expertise: Michael joined the Club in 2019 and was appointed to fill a Casual Vacancy on the Board in 2023. Michael was previously a member of the Board of Greenacre Bowling Club for 10 years. He worked in the insurance industry for 20 years and has 20 years' experience of running his own business.

Special Responsibilities: Development, Finance, Maintenance and Operations Committees.

Name: Graham Cull (Appointed October 2024)
Title: Director
Formal Qualifications: Bachelor of Pharmacy
Experience & Expertise: Graham joined the Club in 2016 and was appointed to the Board in October 2024. Graham owned his own Pharmacy which he ran until 2015. He owned and ran a broad acre (wheat) Cropping property with his father. Graham has been a member of the Men's Bowling Club for 10 years, served 5 years on the Committee and 2 years as a Selector.

Special Responsibilities: Operations Committee.

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DIRECTORS' REPORT (Continued)

Directors (continued)

Name:	Catherine Keelan
Title:	Director (Assistant Secretary)
Formal Qualifications:	Bachelor of Business (Banking and Finance) Bachelor of Applied Science (Industrial Mathematics and Computing)
Experience & Expertise:	Catherine joined the Club in September 2019 and was elected to the office of Women's Club Treasurer in 2021, a position she still holds. Now retired, Catherine worked in banking, IT, and IT finance during her 40 years in the workforce, with her last position as IT Finance Manager consulting to a major international airline.
Special Responsibilities:	Social, Finance and Operations Committees.
Name:	Jacqueline Trembath
Title:	Director
Formal Qualifications:	
Experience & Expertise:	Jacqueline (Jackie) has been a member of Sutherland Women's' Bowling Club for 45 years. During this time, she worked in all positions from Social Committee up to President. In 2000 she was awarded Life Membership of the WBC and continues to work in various positions. Jackie has also been committed to Sutherland Shire District Women's Bowling Association for the past 24 years, concluding as District President, until its dissolution this year. Jackie was a Director/Secretary for a successful Construction Company in the Sutherland Shire for 10 years and after that helped run a news agency in Erskineville. She has filled a casual vacancy on the Board since December 2023.
Special Responsibilities:	Social and Operations Committees.

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DIRECTORS' REPORT (Continued)

Principal Activities

The principal activities of the Club during the year were the provision of lawn bowls and recreational activities for the members of the Club. The Club is registered under the Registered Clubs Act. No significant change in the nature of these activities has occurred during the financial year.

As at 31st May 2025 there were 1,577 financial members of the Club (2024 – 1,592 members).

Trading Results

The net operating Loss of the Club for the financial year ended 31st May, 2025 is \$ 41,115 (2024 – Loss \$72,460).

Dividends

In accordance with the Corporations Law the Club is a company limited by guarantee and is not permitted to pay dividends to its members and accordingly the Directors state that no dividends have been paid nor recommended to be paid. The Company is a non-profit organisation. In accordance with the Club's constitution, Rules and By-laws the profits of the Club are to be retained and applied towards the continued operation of the Club.

Significant Changes in the State of Affairs

In the opinion of the directors, the results were not substantially affected by any item, transaction or event of material or unusual nature, not disclosed in Principle Activities and the accompanying financial statements.

As the Company is a corporation limited by guarantee, there are no shares held by the Directors of the Company.

The short and long-term objectives of the Club are to continue to provide benefits for members in accordance with our constitution. These objectives are achieved by continuing to maintain a level of operational profitability that supports the objectives.

There are no particulars of Directors' interest in contracts or proposed contracts with the Company with the exception of related party disclosure Note 13.

Since the end of the previous financial year, no director has received or become entitled to receive a benefit (other than a benefit included in the aggregate amount of emoluments received or due and receivable by directors shown in the financial report, or the fixed salary of a full-time employee of the Company or a related corporation), by reason of a contract made by the Company with the Director or with a firm of which he is a member, or with a company in which he has a substantial financial interest.

The Company has not, during or since the financial year, in respect of any person who is or has been an officer or auditor of the Company or a related body corporate:

- (i) indemnified or made any relevant agreement for indemnifying against a liability incurred as an officer, including costs and expenses in successfully defending legal proceedings; or
- (ii) paid or agreed to pay a premium in respect of a contract insuring against a liability incurred as an officer for the costs or expenses to defend legal proceedings;

with the exception of the following matters:

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DIRECTORS' REPORT (Continued)

Significant Changes in the State of Affairs (Continued)

During the financial year the club has paid premiums to insure each of the directors against liabilities for costs and expenses incurred by them in defending any legal proceedings arising out of their conduct while acting in the capacity of director of the Company, other than conduct involving a wilful breach of duty in relation to the Company.

No person has applied for leave of Court to bring proceedings on behalf of the Club or intervene in any proceedings to which the Club is a party for the purpose of taking responsibility on behalf of the Club for all or any part of those proceedings.

The club was not a party to any such proceedings during the year.

The Club measures success by focussing on two key areas:

1. The financial performance of the Club, measured through:
 - (i) Earnings before interest, tax depreciation, amortisation, rent and donations (EBITARD)
 - (ii) Revenue
 - (iii) Wages costs
 - (iv) Profitability
 - (v) Patron visitations
 - (vi) Return on capital employed

The provision of social welfare for the Club's membership and the community.

Short and Long Term Objectives

The principle long and short term objectives of the Club are to operate a licensed social club for the use of the members and their guests, as well as provide lawn bowls and recreational activities for the members of the club.

Strategy for achieving the Objectives

The Board of Management regularly address cash flow forecasts and apply budgetary controls to ensure that the objectives are achieved.

SUTHERLAND BOWLING & RECREATION CLUB LIMITED

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DIRECTORS' REPORT (Continued)

Performing Measurement and Key Performance Indicator

A number of performance indicators are employed by the company in order to measure and improve the company's performance. The company uses gross profit percentage and wages to sales percentage to measure the financial performance of each department.

The club will continue to operate in accordance with its principal activities noted above and continue to upgrade facilities when appropriate.

No person has applied to the court under section 237 of the Corporations Act 2001 for leave to bring proceedings on behalf of the company, or to intervene in any proceedings on behalf of the company, for the purpose of taking responsibility on behalf of the company, for all or part of the proceedings.

The Club's operations are not regulated by any environmental regulation under a law of the Commonwealth or of a State or Territory.

- (a) The Directors of the Company in office and their particulars at any time during or since the end of the financial year are:-

Shaun Grills
Catherine Keelan
David Bain

Gayle Brogan
Jacqueline Trembath
Graham Cull

Michael Hodge

Directors Meetings

During the Financial Year 1st June 2024 to 31st May 2025 there were 12 Meetings of the Board of Club Kirrawee.

	Board Meetings Held While a Director	Board Meetings Attended
S. Grills	12	12
D Bain	12	12
G. Brogan	12	9
G. Cull (Appointed October 2024)	7	7
C. Keelan	12	12
M. Hodge	12	11
J. Trembath	12	9

SUTHERLAND BOWLING & RECREATION CLUB LIMITED

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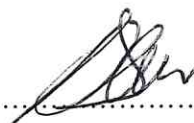
Auditor's Independence Declaration

A copy of the auditor's independence declaration as required under Section 307C of the Corporations Act 2001 is set out on the next page.

Signed at Kirrawee in accordance with a resolution of the Directors on 25th September, 2025



SHAUN GRILLS
Chairman of the Board



DAVID BAIN
Director

**AUDITOR'S INDEPENDENCE DECLARATION
UNDER SECTION 307C OF THE CORPORATIONS ACT 2001**

**TO THE DIRECTORS OF SUTHERLAND BOWLING & RECREATION CLUB LIMITED
Trading As CLUB KIRRAWEE**

I declare that, to the best of my knowledge and belief, during the year ended 31 May 2025 there have been:

- i. no contraventions of the auditor independence requirements as set out in the Corporations Act 2001 in relation to the audit; and
- ii. no contraventions of any applicable code of professional conduct in relation to the audit.

LITTLEWOODS

Aubrey Reisen



25th September, 2025
Suite 601
74 Pitt Street
SYDNEY NSW 2000

SUTHERLAND BOWLING & RECREATION CLUB LIMITED
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STATEMENT OF COMPREHENSIVE INCOME
FOR THE YEAR ENDED 31ST MAY, 2025

	Note	2025	2024
Revenue from ordinary activities	2	1,531,553	1,344,283
Changes in inventories of finished goods		(11,542)	11,285
Other expenses from ordinary activities		(1,468,530)	(1,332,596)
		<hr/>	<hr/>
Profit from Ordinary Activities before depreciation		51,481	22,972
Depreciation, amortisation and income tax		92,596	95,432
Profit/(Loss) from Ordinary Activities before Income Tax		(41,115)	(72,460)
Income tax expense from ordinary activities	1(c)	-	-
		<hr/>	<hr/>
Net Profit/(Loss) from Ordinary Activities		(41,115)	(72,460)
		<hr/>	<hr/>
Total change in equity other than those resulting from transactions with owners as owners		\$ (41,115)	\$ (72,460)
		<hr/>	<hr/>
Balance as at 1 st June		1,369,206	1,441,666
Profit/(Loss) from Ordinary Activities		(41,115)	(72,460)
		<hr/>	<hr/>
Total Change in Equity		(41,115)	(72,460)
		<hr/>	<hr/>
Balance as at 31st May		\$ 1,328,091	\$ 1,369,206
		<hr/>	<hr/>

The accompanying Notes form part of these Financial Statements
and should be read in conjunction herewith.

SUTHERLAND BOWLING & RECREATION CLUB LIMITED
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STATEMENT OF FINANCIAL POSITION
AS AT 31ST MAY 2025

	Note	2025	2024
CURRENT ASSETS			
Cash and Cash Equivalents	3	397,608	452,331
Trade and Other Receivables	4	5,000	9,938
Inventories	5	33,671	45,213
Other	6	58,445	1,145
		<hr/>	<hr/>
TOTAL CURRENT ASSETS		494,724	508,627
		<hr/>	<hr/>
NON-CURRENT ASSETS			
Property, Plant & Equipment	7	940,415	963,740
Intangibles	8	38,000	38,000
		<hr/>	<hr/>
TOTAL NON-CURRENT ASSETS		978,415	1,001,740
		<hr/>	<hr/>
TOTAL ASSETS		\$ 1,473,139	\$ 1,510,367
		<hr/>	<hr/>
CURRENT LIABILITIES			
Trade and Other Payables	9	128,380	126,008
Short Term Provisions	10	16,668	15,153
		<hr/>	<hr/>
TOTAL CURRENT LIABILITIES		145,048	141,161
		<hr/>	<hr/>
NON-CURRENT LIABILITIES			
Long Term Provisions	10	-	-
		<hr/>	<hr/>
		-	-
		<hr/>	<hr/>
TOTAL LIABILITIES		\$ 145,048	\$ 141,161
		<hr/>	<hr/>
NET ASSETS		\$ 1,328,091	\$ 1,369,206
		<hr/>	<hr/>
ACCUMULATED FUNDS			
Retained Profits		\$ 1,328,091	\$ 1,369,206
		<hr/>	<hr/>

The accompanying Notes form part of these Financial Statements
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SUTHERLAND BOWLING & RECREATION CLUB LIMITED
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STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31ST MAY, 2025

	Note	2025	2024
CASH FLOW FROM OPERATING ACTIVITIES			
Receipts from Members and Non-Members		1,528,343	1,339,371
Interest Received		3,210	4,912
Payments to Suppliers and Employees		(1,517,006)	(1,291,562)
		<hr/>	<hr/>
Net Cash Provided by Operating Activities		\$ 14,547	\$ 52,721
		<hr/>	<hr/>
CASH FLOW FROM INVESTING ACTIVITIES			
Proceeds on Disposal of Property, Plant & Equipment		-	-
Payments for Plant and Equipment		(69,270)	(66,629)
Proceeds from/(Payment for) Investments		-	-
		<hr/>	<hr/>
Net Cash Used in Investing Activities		(69,270)	(66,629)
		<hr/>	<hr/>
CASH FLOW FROM FINANCIAL ACTIVITIES			
Proceeds from Borrowings		-	-
Repayment of Borrowings		-	-
		<hr/>	<hr/>
Net Cash Provided by Financing Activities		-	-
		<hr/>	<hr/>
Net Increase/(Decrease) in Cash Held		(54,723)	13,908
		<hr/>	<hr/>
Cash at Beginning of Financial Year		452,331	466,239
		<hr/>	<hr/>
CASH AT END OF FINANCIAL YEAR		\$ 397,608	\$ 452,331
		<hr/>	<hr/>

The accompanying Notes form part of these Financial Statements
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SUTHERLAND BOWLING & RECREATION CLUB LIMITED
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NOTES TO AND FORMING PART OF THE STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31ST MAY, 2025

1. RECONCILIATION OF CASH

For the purposes of this statement of cash flows, cash includes:-

- (i) Cash on hand and in at call deposits with banks or financial institutions, net of bank overdrafts; and
- (ii) Investments in money market instruments readily convertible to cash.

Cash at the end of the year is shown in the balance sheet as:-

	2025	2024
Cash on Hand	51,350	66,668
Cash at Bank	346,258	385,663
	<hr/>	<hr/>
	\$ 397,608	\$ 452,331
	<hr/>	<hr/>
2. Operating Profit/(Loss) after Income Tax	(41,115)	(72,460)
Non-Cash Flows in Operating Profit/(Loss)		
Depreciation	92,596	95,432
Charges to Provisions	1,514	(15,622)
Changes in Assets and Liabilities		
(Increase)/Decrease in Inventories	11,542	(11,285)
(Increase)/Decrease in Other Assets	(52,362)	(5,511)
Increase/(Decrease) in Trade and Other Payables	2,372	62,167
	<hr/>	<hr/>
Net Cash from Operations	\$ 14,547	\$ 52,721
	<hr/>	<hr/>

The accompanying Notes form part of these Financial Statements
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SUTHERLAND BOWLING & RECREATION CLUB LIMITED
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NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31ST MAY 2025

The Sutherland Bowling & Recreation Club Limited Trading As Club Kirrawee is a company limited by guarantee, incorporated and domiciled in Australia.

The financial statements were authorised for issue, in accordance with a resolution of Directors, on 25th September, 2025.

1. STATEMENT OF ACCOUNTING POLICIES

Basis of Preparation

The financial report is a general-purpose financial report that has been prepared in accordance with Accounting Standards – Reduced Disclosure Requirements Interpretations and other authoritative pronouncements of the Australian Accounting Standards Board and the Corporations Act 2001.

Australian Accounting Standards set out accounting policies that the AASB has concluded would result in a financial report containing relevant and reliable information about transactions, events and conditions to which they apply. Compliance with Australian Accounting Standards ensures that the financial statements and notes also comply with International Financial Reporting Standards. Material accounting policies adopted in the preparation of this financial report are presented below. They have been consistently applied unless otherwise stated.

New, Revised or Amending Accounting Standards and Interpretations Adopted

The company has adopted all of the new, revised or amending Accounting Standards and Interpretations issued by the Australian Accounting Standards Board (AASB) that are mandatory for the current reporting period.

Any new, revised or amending Accounting Standards or Interpretations that are not yet mandatory have not been early adopted.

(a) Basis of Accounting

The financial report is prepared in accordance with conventional historical cost principles.

SUTHERLAND BOWLING & RECREATION CLUB LIMITED
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NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31ST MAY 2025

1. STATEMENT OF ACCOUNTING POLICIES (Continued)

(b) Property, Plant and Equipment

(i) Owned Assets

Items of property, plant and equipment are stated at cost or deemed cost less accumulated depreciation/amortisation (see below) and impairment losses (see accounting policy (f)).

(ii) Subsequent Costs

The Club recognises in the carrying amount of an item of property, plant and equipment the cost of replacing part of such an item when that cost is incurred if it is probable that the future economic benefits embodied within the item will flow to the Club and the cost of the item can be measured reliably. All other costs are recognised in the income statement as an expense as incurred.

(b) Property, Plant and Equipment (Continued)

(iii) Depreciation/Amortisation

Depreciation/amortisation is charged to the income statement on a straight-line basis over the estimated useful lives of each part of an item of property, plant and equipment. The estimated useful lives in the current and comparative periods are as follows:

	Depreciation Rate
Plant and Equipment	5 - 20%
Poker Machines	20 -25%
Buildings	2.5%

(c) Trade and Other Receivables

Trade and other receivables are stated at their cost less impairment losses (see accounting policy (f)).

(d) Inventories

Inventories are stated at the lower of cost and net realisable value. Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and selling expenses.

(e) Cash and Cash Equivalents

Cash and cash equivalents comprise cash balances and call deposits.

SUTHERLAND BOWLING & RECREATION CLUB LIMITED

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**NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31ST MAY 2025**

1. STATEMENT OF ACCOUNTING POLICIES (Continued)

(f) Impairment

The carrying amounts of the Club's assets, other than inventories (see accounting policy (d) and deferred tax assets (see accounting policy (l)), are reviewed at each balance sheet date to determine whether there is any indication of impairment. If any such indication exists, the asset's recoverable amount is estimated (see accounting policy (f) (i)).

An impairment loss is recognised whenever the carrying amount of an asset or its cash-generating unit exceeds its recoverable amount. Impairment losses are recognised in the income statement, unless an asset has previously been revalued, in which case the impairment loss is recognised as a reversal to the extent of that previous revaluation with any excess recognised through profit or loss.

Impairment losses recognised in respect of cash-generating units are allocated first to reduce the carrying amount of any goodwill allocated to cash-generating units (group of units) and then, to reduce the carrying amount of the other assets in the unit (group of units) on a pro rata basis.

(i) Calculation of Recoverable Amount

The recoverable amount of assets other than held-to-maturity securities and receivables carried at amortised cost is the greater of their net selling price and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. For an asset that does not generate largely independent cash inflows, the recoverable amount is determined for the cash-generating unit to which the asset belongs.

(ii) Reversals of Impairment

In respect of assets other than held-to-maturity securities and receivables carried at amortised cost, an impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount.

An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

(g) Employee Benefits

Provision is made for the Club's liability for employee benefits arising from services rendered by employees to balance date. Employee benefits that are expected to be settled within one year have been measured at the amounts expected to be paid when the liability is settled, plus related on-costs. Employee benefits payable later than one year have been measured at the present value of the estimated future cash outflows to be made for those benefits.

SUTHERLAND BOWLING & RECREATION CLUB LIMITED
Trading As CLUB KIRRAWEE
A.B.N. 20 000 090 979
A Company Limited by Guarantee

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31ST MAY 2025

1. STATEMENT OF ACCOUNTING POLICIES (Continued)

(h) Trade and Other Payables

Trade and other payables are stated at cost, which approximates amortised cost.

(i) Provisions

A provision is recognised in the balance sheet when the Club has a present legal or constructive obligation as a result of a past event, and it is probable that an outflow of economic benefits will be required to settle the obligation. If the effect is material, provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and, where appropriate, the risks specific to the liability.

(j) Revenue

(i) Goods Sold and Services Rendered

Revenue from the sale of goods comprises revenue earned from the provision of food, beverage and other goods and is recognised in the income statement when the significant risks and rewards of ownership have been transferred to the buyer. Revenue from gaming facilities together with other services to members and other patrons of the club is recognised in the income statement when the services are provided. No revenue is recognised if there are significant uncertainties regarding recovery of the consideration due, the costs incurred or to be incurred cannot be measured reliably, there is a risk of return of goods or there is continuing management involvement with the goods.

(k) Expenses

(i) Operating Lease Payments

Payments made under operating leases are recognised in the income statement on a straight-line basis over the term of the lease. Lease incentives received are recognised in the income statement as an integral part of the total lease expense and spread over the lease term.

(ii) Net Financing Costs

Net financing costs comprise interest payable on borrowings calculated using the effective interest method, and interest receivable on funds invested.

Interest income is recognised in the income statement as it accrues, using the effective interest method. The interest expense component of finance lease payments is recognised in the income statement using the effective interest rate method.

SUTHERLAND BOWLING & RECREATION CLUB LIMITED
Trading As CLUB KIRRAWEE
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A Company Limited by Guarantee

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31ST MAY 2025

1. STATEMENT OF ACCOUNTING POLICIES (Continued)

(l) Income Tax

The Company continues to claim full exemption from income tax per section 50-45 of the Income Tax Assessment Act 1997.

(m) Goods and Services Tax

Revenue, expenses and assets are recognised net of the amount of goods and services tax (GST), except where the amount of GST incurred is not recoverable from the taxation authority. In these circumstances, the GST is recognised as part of the cost of acquisition of the asset or as part of the expense.

Receivables and payables are stated with the amount of GST included. The net amount of GST recoverable from, or payable to, the taxation authority is included as a current asset or liability in the balance sheet.

(n) Intangible Assets

Poker Machine Entitlements that are acquired by the Company which have infinite useful lives are measured at cost less accumulated impairment losses. Poker Machine Entitlements have indefinite useful lives as they have no expiry date. Accordingly, such intangible assets are not amortised but are systematically tested for impairment at each reporting date

SUTHERLAND BOWLING & RECREATION CLUB LIMITED**Trading As CLUB KIRRAWEE****A.B.N. 20 000 090 979****A Company Limited by Guarantee****NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31ST MAY 2025**

	2025	2024
2. OPERATING REVENUE		
Bar Revenue	799,985	699,872
Other Revenue		
Food Sales & socials	84,230	86,123
Gaming	327,047	272,083
Green Fees	77,590	78,264
Interest Received	3,210	4,912
Raffles	89,749	75,238
Rent Received	20,800	29,880
Rebate Received	77,688	65,722
Subscriptions	36,314	31,363
Sundry Income	14,940	826
Total Other Revenue	731,568	644,411
TOTAL REVENUE	1,531,553	\$ 1,344,283
3. CASH AND CASH EQUIVALENTS – CURRENT		
Cash on Hand	51,350	66,668
Cash at Bank	346,258	385,663
	\$ 397,608	\$ 452,331
4. TRADE AND OTHER RECEIVABLES – CURRENT		
Accounts Receivable	-	4,938
TAB – Security Deposit	5,000	5,000
	\$ 5,000	\$ 9,938

SUTHERLAND BOWLING & RECREATION CLUB LIMITED
Trading As CLUB KIRRAWEE
A.B.N. 20 000 090 979
A Company Limited by Guarantee

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31ST MAY 2025

	2025	2024
5. INVENTORIES		
Finished Goods	\$ 33,671	\$ 45,213
	<hr/>	<hr/>
6. OTHER – CURRENT ASSETS		
Prepayments	42,697	-
Other Debtors	15,748	1,145
	<hr/>	<hr/>
	\$ 58,445	\$ 1,145
	<hr/>	<hr/>

SUTHERLAND BOWLING & RECREATION CLUB LIMITED**Trading As CLUB KIRRAWEE****A.B.N. 20 000 090 979****A Company Limited by Guarantee****NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31ST MAY 2025****7. PROPERTY, PLANT AND EQUIPMENT**

	Land & Buildings \$	Plant & Equipment \$	Total \$
COST			
Balance at 1 June 2023	1,414,211	2,290,773	3,703,482
Additions	-	66,629	66,629
Disposals	-	(120,056)	(120,056)
Balance at 31 May 2024	1,414,211	2,237,346	3,651,557
Balance at 1 June 2024	1,414,211	2,237,346	3,651,557
Additions	-	70,770	70,770
Disposals	-	(280,489)	(280,489)
Balance at 31 May 2025	1,414,211	2,027,627	3,441,838
Depreciation and Impairment Losses			
Balance at 1 June 2023	671,291	2,041,150	2,712,441
Depreciation for Year	25,649	69,783	95,432
Disposals	-	(120,056)	(120,056)
Balance at 31 May 2024	696,940	1,990,877	2,687,817
Balance at 1 June 2024	696,940	1,990,877	2,687,817
Depreciation for Year	25,144	67,452	92,596
Disposals	-	(278,990)	(278,990)
Balance at 31 May 2025	722,084	1,779,339	2,501,423
Carrying Amount			
31 May 2023	742,920	249,623	992,543
31 May 2024	717,271	246,469	963,740
31 May 2025	692,127	248,288	940,415

Current Valuation of Land & Buildings

An independent valuation of Land and buildings owned by the Company at 99 and 101 Oak Road Kirrawee was performed by a Certified Practicing Valuer, Gentle & Associates Pty Limited as at 20 February 2009.

Land, Buildings are considered Core Property in reference to Section 41 J of the registered Clubs Act.

Core Property includes business premises/clubhouse and any facility provided by the Club for use of members.

Core Property per Registered Clubs Act can only be disposed if approved by a resolution passed by the majority of ordinary members.

SUTHERLAND BOWLING & RECREATION CLUB LIMITED
Trading As CLUB KIRRAWEE
A.B.N. 20 000 090 979
A Company Limited by Guarantee

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31ST MAY 2025

	2025	2024
8. INTANGIBLE ASSETS		
Poker Machine Licences	\$ 38,000	\$ 38,000
	<hr/>	<hr/>
<p>Poker Machine Entitlements are stated at cost less accumulated impairment losses. Poker Machine Entitlements have an indefinite useful life given they have no expiry date and accordingly are not amortised but are to be assessed annually for impairment</p>		
9. TRADE AND OTHER PAYABLES		
Trade Creditors	77,627	46,001
Accrued Expenses	32,907	50,853
Other Creditors	3,028	11,064
Members Subscriptions in Advance	14,818	18,090
	<hr/>	<hr/>
TOTAL CURRENT LIABILITIES	\$ 128,380	\$ 126,008
	<hr/>	<hr/>
10. PROVISIONS - CURRENT		
Provision for Employee Entitlements	\$ 16,668	\$ 15,153
	<hr/>	<hr/>
NON-CURRENT		
Provision for Employee Entitlements	\$ -	\$ -
	<hr/>	<hr/>
11. COMPANY DETAILS		
<p>The registered office of the Company is:</p> <p>101 Oak Road, Kirrawee NSW 2232</p>		
12. AUDITORS' REMUNERATION		
<p>Amounts received or due and receivable by the Auditors for:-</p>		
- Auditing the Financial Statements	7,400	7,200
- Other Services		-
	<hr/>	<hr/>
	\$ 7,400	\$ 7,200
	<hr/>	<hr/>

(The Auditors received no other benefits)

SUTHERLAND BOWLING & RECREATION CLUB LIMITED
Trading As CLUB KIRRAWEE
A.B.N. 20 000 090 979
A Company Limited by Guarantee

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31ST MAY 2025

	2025	2024
13. RELATED PARTY TRANSACTIONS		
During the year, the following expenditure was incurred relating to directors, which were not generally available to members:-		
Directors Expenses	3,263	2,334
Honorarium Paid	-	-
	<hr/>	<hr/>
	\$ 3,263	\$ 2,334
	<hr/>	<hr/>

There were no related party transactions during the year with Director related entities.

14. KEY MANAGEMENT PERSONNEL COMPENSATION

a) Key Management Personnel

Names and positions held of key management personnel in office at any time during the Financial year are:

Key Management Personnel	Position
S. Grills	Chairman
D Bain	Director
G. Cull	Director
G. Brogan	Director
M. Hodge	Director
C. Keelan	Director
J. Trembath	Director
D. O'Bryan	Secretary Manager

15. CONTINGENT LIABILITIES

Nil

16. EVENTS SUBSEQUENT TO BALANCE DATE

Nil

17. MEMBERS' GUARANTEE

The company is limited by guarantee. If the company is wound up, the constitution states that each member is required to contribute a maximum of \$10.00 each towards meeting any outstanding obligations of the company. At 31 May 2025 the number of members was 1,577 (2024 – 1,592).

SUTHERLAND BOWLING & RECREATION CLUB LIMITED

Trading As CLUB KIRRAWEE

A.B.N. 20 000 090 979

A Company Limited by Guarantee

DIRECTORS' DECLARATION

The Directors of Sutherland Bowling & Recreation Club Limited Trading as Club Kirrawee declare that:-

1. The Financial Statements and Notes as set out on pages 1 to 23 are in accordance with the Corporations Act 2001.
 - (a) comply with Accounting Standards and the Corporations Regulations 2001 and
 - (b) give a true and fair view of the financial position as at 31st May 2025 and of the performance for the year ended on that date of the Company.
2. In the directors' opinion, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board of Directors.

Dated at Kirrawee this 25th September, 2025



.....
SHAUN GRILLS
Chairman of the Board



.....
DAVID BAIN
Director

SUTHERLAND BOWLING & RECREATION CLUB LIMITED
Trading As CLUB KIRRAWEE
A.B.N. 20 000 090 979
A Company Limited by Guarantee

INDEPENDENT AUDIT REPORT TO THE MEMBERS OF
SUTHERLAND BOWLING & RECREATION CLUB LIMITED

Report on the financial report

We have audited the accompanying financial report of Sutherland Bowling & Recreation Club Limited Trading As Club Kirrawee (the company), which comprises the Statement of Financial Position as at 31st May, 2025, the Statement of Comprehensive Income, Statement of changes in equity and cash flow statement for the year ended on that date, a summary of significant accounting policies and other explanatory notes and the directors' declaration of the company.

Directors' responsibility for the financial report

The directors of the company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards and the Corporations Act 2001 and for such internal control as the directors determine is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error. In Note 1, the directors also state, in accordance with Accounting Standard AASB 101 Presentation of Financial Statements, that the financial statements comply with International Financial Reporting Standards.

Auditor's responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. The Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The Procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Independence

In conducting our audit, we have complied with the independence requirements of the *Corporations Act 2001*.

SUTHERLAND BOWLING & RECREATION CLUB LIMITED
Trading As CLUB KIRRAWEE
A.B.N. 20 000 090 979
A Company Limited by Guarantee

INDEPENDENT AUDIT REPORT TO THE MEMBERS OF
SUTHERLAND BOWLING & RECREATION CLUB LIMITED

Auditor's Opinion

In our opinion:

- a. the financial report of Sutherland Bowling & Recreation Club Limited Trading As Club Kirrawee is in accordance with the *Corporations Act 2001*, including
 - (i) giving a true and fair view of the company's financial position as at 31st May, 2025 and of its performance for the year ended on that date; and
 - (ii) Complying with Australian Accounting Standards – Reduced Disclosure Requirements (including the Australian Accounting Interpretations) and the Corporations Regulations 2001.
- b. the financial report also complies with International financial Reporting Standards as disclosed in Note 1.

Sydney 25th September, 2025

Suite 601
74 Pitt Street
SYDNEY NSW 2000



LITTLEWOODS
Chartered Accountants

A Reisen, C.A., Principal

SUTHERLAND BOWLING & RECREATION CLUB LIMITED
Trading As CLUB KIRRAWEE
A.B.N. 20 000 090 979
A Company Limited by Guarantee

BAR TRADING STATEMENT
FOR THE YEAR ENDED 31ST MAY, 2025

	2025	2024
BAR TRADING ACCOUNT		
Bar Revenue	799,985	699,872
Opening Bar Stock	39,925	29,704
Bar Purchases	397,034	321,478
Closing Bar Stock	(28,443)	(39,925)
	<hr/>	<hr/>
TOTAL COST OF SALES	408,516	311,257
	<hr/>	<hr/>
GROSS PROFIT (48.9% - 2025; 55.5% - 2024)	391,469	388,615
	<hr/>	<hr/>
LESS EXPENSES		
Depreciation Bar Fittings	3,875	4,273
Repairs & Maintenance Bar	6,939	13,804
Wages Bar Staff	195,153	166,163
Cleaning & General Expenses	9,203	7,412
	<hr/>	<hr/>
DIRECT EXPENSES	215,170	191,652
	<hr/>	<hr/>
NET PROFIT	\$ 176,299	\$ 196,963
	<hr/>	<hr/>

SUTHERLAND BOWLING & RECREATION CLUB LIMITED
Trading As CLUB KIRRAWEE
A.B.N. 20 000 090 979
A Company Limited by Guarantee

GAMING REVENUE STATEMENT
FOR THE YEAR ENDED 31ST MAY 2025

	2025	2024
Income		
Poker Machines Revenue	327,047	272,083
Club Keno Commissions	9,808	7,973
TAB Commission	17,676	14,449
Insurance Proceeds re Storm Damage	22,060	-
	<hr/>	<hr/>
TOTAL INCOME	376,591	294,505
LESS DIRECT EXPENSE		
Data Monitoring Charges	11,838	13,001
Depreciation Poker Machines	34,531	38,786
Keno Expenses	1,154	1,746
TAB Expenses	5,003	4,575
Less: Gaming Assistance GST Offset	(17,180)	(12,885)
Repairs & Maintenance	16,468	19,635
Wages Gaming	55,457	39,744
Sundry Expenses	93	1,832
	<hr/>	<hr/>
TOTAL EXPENSE	107,364	106,434
	<hr/>	<hr/>
NET PROFIT	\$ 269,227	\$ 188,071
	<hr/>	<hr/>

SUTHERLAND BOWLING & RECREATION CLUB LIMITED
Trading As CLUB KIRRAWEE
A.B.N. 20 000 090 979
A Company Limited by Guarantee

DETAILED PROFIT AND LOSS STATEMENT
FOR THE YEAR ENDED 31ST MAY, 2025

	2025	2024
INCOME		
Bar Trading Net profit	176,299	196,963
Food Sales & Socials	84,230	86,123
Gaming Net Profit	269,227	188,071
Green Fees	77,590	78,264
Interest Received	3,210	4,912
Raffles	89,749	75,238
Rental Received	20,800	29,880
Subscriptions	36,314	31,363
Rebate/Commissions	77,688	65,722
Sundry Income	14,940	826
	<hr/>	<hr/>
TOTAL INCOME	\$ 850,047	\$ 757,362
	<hr/>	<hr/>
LESS EXPENSES - ADMINISTRATION		
Advertising & Promotion	6,842	4,921
Affiliation Fees	18,286	18,758
Audit Fees	7,400	7,200
Bank Charges	6,935	7,022
Cleaning	38,686	40,172
Computer Expenses	4,115	1,852
Consulting Fees & Accountancy Fees	38,848	93,747
Depreciation	54,190	52,373
Directors Expenses	3,263	2,334
Donations	1,461	3,230
Electricity & Gas	73,294	62,973
Entertainment	35,493	15,250
Food Sales & Social Costs	13,509	18,653
Foxsports & Sky	26,451	21,687
Honoraria	-	-
Insurance	49,236	48,660
Interest Paid	409	-
Legal Fees	1,120	-
Postage	300	301
Printing & Stationery	3,532	4,845
Provision for Employees Annual Leave	4,069	(18,236)
Provision for Employee Entitlements Long Service Leave	(2,555)	2,614
Raffle Prizes	54,792	53,265
Rates & Taxes	10,997	10,062
Repairs & Maintenance	208,396	168,264
Rink Prizes & Trophies	5,065	6,323
	<hr/>	<hr/>
Sub Total Carried Forward	664,134	626,270
	<hr/>	<hr/>

SUTHERLAND BOWLING & RECREATION CLUB LIMITED
Trading As CLUB KIRRAWEE
A.B.N. 20 000 090 979
A Company Limited by Guarantee

PROFIT AND LOSS STATEMENT
FOR THE YEAR ENDED 31ST MAY, 2025

	2025	2024
EXPENSES (Continued)		
Balance Brought Forward	664,134	626,270
Security	3,776	5,525
Staff Training	761	1,142
Subscriptions & Licences	15,051	14,350
Sundries	32,497	31,340
Superannuation – Employees	40,974	30,628
Telephone	2,620	2,684
Uniforms – Staff & Directors	323	-
Wages	121,111	107,779
Waste Collection	9,915	10,104
	<hr/>	<hr/>
TOTAL EXPENSES	\$ 891,162	\$ 829,822
	<hr/>	<hr/>
TOTAL NET PROFIT/(LOSS)	\$ (41,115)	\$ (72,460)
	<hr/>	<hr/>

SUTHERLAND BOWLING & RECREATION CLUB LIMITED
Trading As CLUB KIRRAWEE
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A Company Limited by Guarantee

SUTHERLAND MEN'S BOWLING CLUB
STATEMENT OF INCOME & EXPENDITURE
YEAR ENDED 31ST MAY 2025

	2025	2024
INCOME		
Carnivals	-	2,700
Donations Received	100	-
Green Fees	47,508	49,168
Raffles	12,358	14,804
Subscriptions & Lockers	15,077	12,721
Sundries/Uniform Sales/Caterers	6,492	2,992
Sponsorship	2,010	-
	<hr/>	<hr/>
TOTAL INCOME	83,545	82,385
	<hr/>	<hr/>
EXPENSES		
Affiliation Fees	11,383	10,774
Carnivals	-	-
Catering	7,055	4,734
Club Championship	2,141	3,523
Donations	-	-
Entry Fees	411	919
Postage	11	-
Raffle Prizes	4,597	3,624
Rink Prizes	1,034	1,172
Sundries	992	1,132
	<hr/>	<hr/>
TOTAL EXPENSE	27,624	25,878
	<hr/>	<hr/>
NET CONTRIBUTION	\$ 55,921	\$ 56,507
	<hr/>	<hr/>

This information does not form part of the audited accounts and is provided for member's purposes only.

SUTHERLAND BOWLING & RECREATION CLUB LIMITED
Trading As CLUB KIRRAWEE
A.B.N. 20 000 090 979
A Company Limited by Guarantee

SUTHERLAND WOMEN'S BOWLING CLUB
STATEMENT OF INCOME & EXPENDITURE
YEAR ENDED 31ST MAY 2025

	2025	2024
INCOME		
Catering Fees	95	5,089
Carnivals	-	1,709
Donations Received	-	100
Green Fees	30,081	24,080
Raffles	8,317	4,886
Subscriptions & Lockers	11,462	9,233
Sundries	3,106	1,929
Sponsorship	5,277	-
	<hr/>	<hr/>
TOTAL INCOME	58,338	47,026
EXPENSES		
Affiliation Fees	6,903	6,532
Carnivals	-	(198)
Catering	3,122	4,672
Donations	(1,000)	1,000
Entry Fees	210	319
Postage	42	24
Printing & Stationery	96	25
Raffle Prizes	1,658	1,024
Rink Prizes	-	390
Sundries	447	1,477
Club Championship	1,269	-
	<hr/>	<hr/>
TOTAL EXPENSE	12,747	15,265
	<hr/>	<hr/>
NET CONTRIBUTION	\$ 45,591	\$ 31,761
	<hr/>	<hr/>

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SUTHERLAND BOWLING & RECREATION CLUB LIMITED
Trading As CLUB KIRRAWEE
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GREENS MAINTENANCE
STATEMENT OF EXPENDITURE
FOR THE YEAR ENDED 31ST MAY 2025

	2025	2024
EXPENSES		
Repairs & Maintenance	24,984	1,763
Greens Contract	117,361	117,290
	<hr/>	<hr/>
TOTAL EXPENSES	\$ 142,345	\$ 119,053
	<hr/>	<hr/>

This information does not form part of the audited accounts and is provided for member's purposes only.

