

SUTHERLAND BOWLING & RECREATION CLUB LIMITED
Trading As CLUB KIRRAWEE
A.B.N. 20 000 090 979
(A Company Limited by Guarantee)

2024 Annual General Meeting

Dear Member,

Notice is hereby given that the Annual General Meeting of Sutherland Bowling and Recreation Club Limited will be held in the clubhouse at 10:30 am on Saturday 12th October 2024. Men's Bowling Club AGM is prior, at 9:30am

Agenda:

- (a) Apologies
- (b) To confirm the minutes of the previous annual general meeting
- (c) To receive and consider the reports of the Board
- (d) To receive and consider the financial statements for the year ended 31st May 2024
- (e) To elect the Directors for the ensuing year
- (f) To deal with any business of which due notice has been given
- (g) General business
- (h) To elect an Auditor for the ensuing financial year
- (i) To elect a Patron for the ensuing year

For and on behalf of the Board of Directors

SUTHERLAND BOWLING & RECREATION CLUB LIMITED

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CHAIRMAN'S REPORT

AGM: 2024

I would like to thank you as members for supporting your club throughout the year
In September 2023 the club launched "It's Always Happy Hour" which saw a big drop in member's drink prices to the cheapest in the shire in doing so we have seen an increase in bar sales by around 25% and new membership increase by 430. Please let all your family and friends know the benefits of joining your club

Starting Monday 1st July 2024, we have employed a fulltime manager Bud O'Bryan please welcome Bud to our club. We would also like to thank Jason Fullerton (JSF Consulting Pty Ltd) for pointing the club in the right direction and Belinda Brassil as stand in manager

All the Great Entertainment coming up for the rest of the year

Oktoberfest - Saturday 19th October

Bee Gees - Saturday 2nd November

Ticket links are on our website and Facebook page

Keep an eye out for next year's entertainment coming soon

What's on at your club check our Facebook page and website - clubkirrawee.com.au

Club Grill, Raji and the staff have done a great job in the bistro and catering side and again this year are finalists in the Sutherland Shire Local Business Awards 3 years in a row

If you are looking or know anyone who is looking to hold a Function or Barefoot Bowls party, your club can cater for all your needs. More information can be found on our website or contact Leena

I want to thank all our wonderful staff for all the hard work they have put in this year and also the board for the many hours they have put into your club.

Last but not all watch out for some new and exciting things that will be happening at your club

Shaun Grills

Club Kirrawee Chairman

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ASST. SECRETARY'S REPORT

AGM: 2024

The 2023-2024 year has seen some significant changes to our Club with regard to management. We engaged JSF Consulting to review our management and operations and subsequently engaged them to fulfil the management role for the Club. The Board's aim was to step back from day-to-day operational management in favour of those with more knowledge and experience taking up the reins. As a result, this year has seen streamlining of some procedures, staffing changes, and ultimately has culminated in the recent engagement of a dedicated Manager – Bud O'Bryan – who we expect will help us to grow our Club and increase our profile in our community. The Board is looking forward to working with Bud and exploring the ideas and opportunities he brings to our attention.

Finally seeing the end of lockdowns and COVID-related restrictions, the year has had its ups and downs, but the immediate future of our Club is looking very promising, with planned upgrades to our gaming area and bar/lounge area coming soon.

As always, the Board will continue to work in the best interest of the Club, and we thank you for your continuing patronage and support.

Cath Keelan
Hon. Secretary

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TREASURER'S REPORT

AGM: 2024

In 2023-24 trading was again inconsistent, but did result in an overall profit. Whilst our published result shows an accounting loss of \$72,460, after adding back depreciation I can report a small cash profit of \$22,972.

Given the ever increasing costs of everything, eg. insurance, staff costs, alcohol excise, repairs & maintenance, etc. etc, I believe we have fared better than many other hospitality venues.

There have been some significant changes since our last AGM, culminating with the appointment of our General Manager, Bud O'Bryan, who has already been instrumental in the streamlining of many of our processes & procedures.

You will have noticed some improvement in the look of the club, including painting & refreshing of the Auditorium and also a huge improvement in the greens & surrounds, following the appointment of Engadine Bowls Greenkeeping Services.

Your Board continues to be proactive in advancing our club and work is currently underway to improve our gaming & bar facilities for a better experience for you, our members. We will continue to work hard & contribute our time, to ensure our club functions at a high level.

I would like to thank our staff for their efforts this year, and also thank you, our members for your ongoing support.

I'd also like to thank the numerous volunteers, from both our Bowling and Social Memberships who give freely of their time & skills. Without them our club could not operate.

As always, please continue to support OUR club, simply by being here as often as you can.

David Bain
Hon. Treasurer

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FINANCIAL REPORT FOR THE YEAR ENDED
31ST MAY 2024

SUTHERLAND BOWLING & RECREATION CLUB LIMITED
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DIRECTORS' REPORT

The Directors of Sutherland Bowling & Recreation Club Limited Trading as Club Kirrawee, submit herewith their report for the financial year ended 31st May 2024.

Directors

The Directors in office as at the date of this report or who held office during the financial year were:-

Name: **Shaun Grills**

Title: Chairman

Qualifications;

Experience & Expertise: Shaun has had nine years' experience on the Club Kirrawee Board and has also served on the Men's Bowling Club Committee for 8 years. Shaun was also a Director on the Board of Club Heathcote for 12 years before joining the Board of Club Kirrawee. Shaun has 39 years of Trade experience working in the Metal Fabrication Industry.

Special Responsibilities: Social Media, Website, Entertainment, Finance and Operations.

Name: **Peter Wren (Resigned July 2023)**

Title: Director.

Secretary

Qualifications:

A.F.A.I.A. (Dip)

Experience & Expertise:

Joined the Club in 2007. Served on the Men's Committee for 11 years, including six as President. Elected a Life Member of the Men's Bowling Club in 2018 and was instrumental in establishing the "Lawn Bowls for Beginners" course with the St. George Sutherland Community College. Peter is now retired after spending many years in Advertising and Marketing roles in the Private and Public Sectors. His last role was as Manager of the NSW Government Advertising Agency.

Special Responsibilities: Development and Operations Committees.

Name: **David Bain**

Title: Director – Treasurer.

Qualifications:

Experience & Expertise:

David joined the Club in August 2008 and was elected to the Men's Bowling Club Committee just a few weeks later. He has continued as an Office Bearer of the Men's Club ever since including, as Bowls Secretary and Chair of the Umpires Panel. David was elected a Life Member of the Men's Bowling Club in 2021 and has 35 years' experience in Banking and a further 12 years as a National Inventory Auditor.

Special responsibilities: Development, Maintenance, Finance and Operations Committees.

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DIRECTORS' REPORT (Continued)

Directors (continued)

Name: **Sandra Alcock (Resigned July 2023)**
Title: Director
Qualifications:
Experience & Expertise: Sandra joined the Club in 2014 and works assisting the Bowling Clubs with their activities. Sandra was awarded a Bowls NSW Merit Badge for service to the Men's Club. Sandra is now retired after 33 years in the workforce and her last position was as Managerial Officer in charge of a large Sales and Service Company in the Food industry.

Special Responsibilities: Social and Operations Committees.

Name: **Gayle Brogan**
Title: Director
Formal Qualifications:
Experience & Expertise: Gayle joined the club in 2019 and became Vice President of the Women's Club after 18 months and then President in 2022. She is still the current President of the Women's Bowling Club. Gayle was Secretary to the Head Accountant of Sunbeam as a young woman and left to raise her family. She worked in catering for approximately 30 years at Woronora Cemetery, catering after funeral functions and then at Sutherland United Club (now Club on East) in Bistro and catering Weddings, parties, wakes etc.

Special Responsibilities: Operations Committee.

Name: **Michael Hodge**
Title: Director
Formal Qualifications: F.A.I.I
Experience & Expertise: Michael joined the Club in 2019 and was appointed to fill a Casual Vacancy on the Board in 2023. Michael was previously a member of the Board of Greenacre Bowling Club for 10 years. He worked in the insurance industry for 20 years and has 20 years' experience of running his own business.

Special Responsibilities: Finance, Maintenance and Operations Committees.

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DIRECTORS' REPORT (Continued)

Directors (continued)

Name: **Catherine Keelan**
Title: Director (Acting Secretary)
Formal Qualifications: Bachelor of Business (Banking and Finance)
Bachelor of Applied Science (Industrial Mathematics and Computing)
Experience & Expertise: Catherine joined the Club in September 2019 and was elected to the office of Women's Club Treasurer in 2021, a position she still holds. Now retired, Catherine worked in banking, IT, and IT finance during her 40 years in the workforce, with her last position as IT Finance Manager consulting to a major international airline.

Special Responsibilities: Social, Finance and Operations Committees.

Name: **Jacqueline Trembath**
Title: Director
Formal Qualifications:
Experience & Expertise: Jacqueline (Jackie) has been a member of Sutherland Women's' Bowling Club for 45 years. During this time, she worked in all positions from Social Committee up to President. In 2000 she was awarded Life Membership of the WBC and continues to work in various positions. Jackie has also been committed to Sutherland Shire District Women's Bowling Association for the past 24 years, concluding as District President, until its dissolution this year. Jackie was a Director/Secretary for a successful Construction Company in the Sutherland Shire for 10 years and after that helped run a news agency in Erskineville. She has filled a casual vacancy on the Board since December 2023.

Special Responsibilities:

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DIRECTORS' REPORT (Continued)

Principal Activities

The principal activities of the Club during the year were the provision of lawn bowls and recreational activities for the members of the Club. The Club is registered under the Registered Clubs Act. No significant change in the nature of these activities has occurred during the financial year.

As at 31st May 2024 there were 1,592 financial members of the Club (2023 – 1,465 members).

Trading Results

The net operating Loss of the Club for the financial year ended 31st May, 2024 is \$72,460 (2023 – Profit \$39,494).

Dividends

In accordance with the Corporations Law the Club is a company limited by guarantee and is not permitted to pay dividends to its members and accordingly the Directors state that no dividends have been paid nor recommended to be paid. The Company is a non-profit organisation. In accordance with the Club's constitution, Rules and By-laws the profits of the Club are to be retained and applied towards the continued operation of the Club.

Significant Changes in the State of Affairs

In the opinion of the directors, the results were not substantially affected by any item, transaction or event of material or unusual nature, not disclosed in Principle Activities and the accompanying financial statements.

As the Company is a corporation limited by guarantee, there are no shares held by the Directors of the Company.

The short and long-term objectives of the Club are to continue to provide benefits for members in accordance with our constitution. These objectives are achieved by continuing to maintain a level of operational profitability that supports the objectives.

There are no particulars of Directors' interest in contracts or proposed contracts with the Company with the exception of related party disclosure Note 13.

Since the end of the previous financial year, no director has received or become entitled to receive a benefit (other than a benefit included in the aggregate amount of emoluments received or due and receivable by directors shown in the financial report, or the fixed salary of a full-time employee of the Company or a related corporation), by reason of a contract made by the Company with the Director or with a firm of which he is a member, or with a company in which he has a substantial financial interest.

The Company has not, during or since the financial year, in respect of any person who is or has been an officer or auditor of the Company or a related body corporate:

- (i) indemnified or made any relevant agreement for indemnifying against a liability incurred as an officer, including costs and expenses in successfully defending legal proceedings; or
- (ii) paid or agreed to pay a premium in respect of a contract insuring against a liability incurred as an officer for the costs or expenses to defend legal proceedings;

with the exception of the following matters:

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DIRECTORS' REPORT (Continued)

Significant Changes in the State of Affairs (Continued)

During the financial year the club has paid premiums to insure each of the directors against liabilities for costs and expenses incurred by them in defending any legal proceedings arising out of their conduct while acting in the capacity of director of the Company, other than conduct involving a wilful breach of duty in relation to the Company.

No person has applied for leave of Court to bring proceedings on behalf of the Club or intervene in any proceedings to which the Club is a party for the purpose of taking responsibility on behalf of the Club for all or any part of those proceedings.

The club was not a party to any such proceedings during the year.

The Club measures success by focussing on two key areas:

1. The financial performance of the Club, measured through:
 - (i) Earnings before interest, tax depreciation, amortisation, rent and donations (EBITARD)
 - (ii) Revenue
 - (iii) Wages costs
 - (iv) Profitability
 - (v) Patron visitations
 - (vi) Return on capital employed

The provision of social welfare for the Club's membership and the community.

Short and Long Term Objectives

The principle long and short term objectives of the Club are to operate a licensed social club for the use of the members and their guests, as well as provide lawn bowls and recreational activities for the members of the club.

Strategy for achieving the Objectives

The Board of Management regularly address cash flow forecasts and apply budgetary controls to ensure that the objectives are achieved.

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DIRECTORS' REPORT (Continued)

Performing Measurement and Key Performance Indicator

A number of performance indicators are employed by the company in order to measure and improve the company's performance. The company uses gross profit percentage and wages to sales percentage to measure the financial performance of each department.

The club will continue to operate in accordance with its principal activities noted above and continue to upgrade facilities when appropriate.

No person has applied to the court under section 237 of the Corporations Act 2001 for leave to bring proceedings on behalf of the company, or to intervene in any proceedings on behalf of the company, for the purpose of taking responsibility on behalf of the company, for all or part of the proceedings.

The Club's operations are not regulated by any environmental regulation under a law of the Commonwealth or of a State or Territory.

- (a) The Directors of the Company in office and their particulars at any time during or since the end of the financial year are:-

Shaun Grills	David Bain	Peter Wren
Sandra Alcock	Gayle Brogan	Michael Hodge
Catherine Keelan	Jacqueline Trembath	

Directors Meetings

During the Financial Year 1st June 2023 to 31st May 2024 there were 18 Meetings of the Board of Club Kirrawee.

	Board Meetings Held While a Director	Board Meetings Attended
S. Grills	18	17
D Bain	18	18
P. Wren (Resigned July 2023)	3	0
S. Alcock (Resigned July 2023)	3	3
G. Brogan	18	10
C. Keelan	18	17
M. Hodge	18	17
J. Trembath	5	4

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Auditor's Independence Declaration

A copy of the auditor's independence declaration as required under Section 307C of the Corporations Act 2001 is set out on the next page.

Signed at Kirrawee in accordance with a resolution of the Directors on 9th October 2024

.....

SHAUN GRILLS
Chairman of the Board

.....

DAVID BAIN
Director

**AUDITOR'S INDEPENDENCE DECLARATION
UNDER SECTION 307C OF THE CORPORATIONS ACT 2001**

**TO THE DIRECTORS OF SUTHERLAND BOWLING & RECREATION CLUB LIMITED
Trading As CLUB KIRRAWEE**

I declare that, to the best of my knowledge and belief, during the year ended 31 May 2024 there have been:

- i. no contraventions of the auditor independence requirements as set out in the Corporations Act 2001 in relation to the audit; and
- ii. no contraventions of any applicable code of professional conduct in relation to the audit.

LITTLEWOODS

Aubrey Reisen

9th October, 2024
Suite 601
74 Pitt Street
SYDNEY NSW 2000

SUTHERLAND BOWLING & RECREATION CLUB LIMITED
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STATEMENT OF COMPREHENSIVE INCOME
FOR THE YEAR ENDED 31ST MAY, 2024

	Note	2024	2023
Revenue from ordinary activities	2	1,344,283	1,246,889
Changes in inventories of finished goods		11,285	(1,708)
Other expenses from ordinary activities		(1,332,596)	(1,105,353)
		<hr/>	<hr/>
Profit from Ordinary Activities before depreciation		22,972	139,828
Depreciation, amortisation and income tax		95,432	100,334
Profit/(Loss) from Ordinary Activities before Income Tax		(72,460)	39,494
Income tax expense from ordinary activities	1(c)	-	-
		<hr/>	<hr/>
Net Profit/(Loss) from Ordinary Activities		(72,460)	39,494
		<hr/>	<hr/>
Total change in equity other than those resulting from transactions with owners as owners		\$ (72,460)	\$ 39,494
		<hr/>	<hr/>
Balance as at 1 st June		1,441,666	1,402,172
Profit/(Loss) from Ordinary Activities		(72,460)	39,494
		<hr/>	<hr/>
Total Change in Equity		(72,460)	39,494
		<hr/>	<hr/>
Balance as at 31st May		\$ 1,369,206	\$ 1,441,666
		<hr/>	<hr/>

The accompanying Notes form part of these Financial Statements
and should be read in conjunction herewith.

SUTHERLAND BOWLING & RECREATION CLUB LIMITED
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STATEMENT OF FINANCIAL POSITION
AS AT 31ST MAY 2024

	Note	2024	2023
CURRENT ASSETS			
Cash and Cash Equivalents	3	452,331	466,239
Trade and Other Receivables	4	9,938	5,000
Inventories	5	45,213	33,928
Other	6	1,145	572
		<hr/>	<hr/>
TOTAL CURRENT ASSETS		508,627	505,739
		<hr/>	<hr/>
NON-CURRENT ASSETS			
Property, Plant & Equipment	7	963,740	992,543
Intangibles	8	38,000	38,000
		<hr/>	<hr/>
TOTAL NON-CURRENT ASSETS		1,001,740	1,030,543
		<hr/>	<hr/>
TOTAL ASSETS		\$ 1,510,367	\$ 1,536,282
		<hr/>	<hr/>
CURRENT LIABILITIES			
Trade and Other Payables	9	126,008	63,841
Short Term Provisions	10	15,153	30,775
		<hr/>	<hr/>
TOTAL CURRENT LIABILITIES		141,161	94,616
		<hr/>	<hr/>
NON-CURRENT LIABILITIES			
Long Term Provisions	10	-	-
		<hr/>	<hr/>
		-	-
		<hr/>	<hr/>
TOTAL LIABILITIES		\$ 141,161	\$ 94,616
		<hr/>	<hr/>
NET ASSETS		\$ 1,369,206	\$ 1,441,666
		<hr/>	<hr/>
ACCUMULATED FUNDS			
Retained Profits		\$ 1,369,206	\$ 1,441,666
		<hr/>	<hr/>

The accompanying Notes form part of these Financial Statements
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SUTHERLAND BOWLING & RECREATION CLUB LIMITED
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STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31ST MAY, 2024

	Note	2024	2023
CASH FLOW FROM OPERATING ACTIVITIES			
Receipts from Members and Non-Members		1,339,371	1,244,105
Interest Received		4,912	2,784
Payments to Suppliers and Employees		(1,291,562)	(1,104,023)
		<hr/>	<hr/>
Net Cash Provided by Operating Activities		\$ 52,721	\$ 142,866
		<hr/>	<hr/>
CASH FLOW FROM INVESTING ACTIVITIES			
Proceeds on Disposal of Property, Plant & Equipment		-	8,000
Payments for Plant and Equipment		(66,629)	(54,071)
Proceeds from/(Payment for) Investments		-	-
		<hr/>	<hr/>
Net Cash Used in Investing Activities		(66,629)	(46,071)
		<hr/>	<hr/>
CASH FLOW FROM FINANCIAL ACTIVITIES			
Proceeds from Borrowings		-	-
Repayment of Borrowings		-	-
		<hr/>	<hr/>
Net Cash Provided by Financing Activities		-	-
		<hr/>	<hr/>
Net Increase/(Decrease) in Cash Held		13,908	96,795
		<hr/>	<hr/>
Cash at Beginning of Financial Year		466,239	369,444
		<hr/>	<hr/>
CASH AT END OF FINANCIAL YEAR		\$ 452,331	\$ 466,239
		<hr/>	<hr/>

The accompanying Notes form part of these Financial Statements
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NOTES TO AND FORMING PART OF THE STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31ST MAY, 2024

1. RECONCILIATION OF CASH

For the purposes of this statement of cash flows, cash includes:-

- (i) Cash on hand and in at call deposits with banks or financial institutions, net of bank overdrafts; and
- (ii) Investments in money market instruments readily convertible to cash.

Cash at the end of the year is shown in the balance sheet as:-

	2024	2023
Cash on Hand	66,668	49,145
Cash at Bank	385,663	417,094
	\$ 452,331	\$ 466,239

RECONCILIATION OF CASH FLOW FROM
OPERATIONS WITH OPERATING PROFIT AFTER TAX

2.	Operating Profit/(Loss) after Income Tax	(72,460)	39,494
	Non-Cash Flows in Operating Profit/(Loss)		
	Depreciation	95,432	100,334
	Charges to Provisions	(15,622)	2,671
	Profit On Sale Of Fixed Assets	-	(7,159)
	Changes in Assets and Liabilities		
	(Increase)/Decrease in Inventories	(11,285)	2,487
	(Increase)/Decrease in Other Assets	(5,511)	(132)
	Increase/(Decrease) in Trade and Other Payables	62,167	5,171
	Net Cash from Operations	\$ 52,721	\$ 142,866

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NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31ST MAY 2024

The Sutherland Bowling & Recreation Club Limited Trading As Club Kirrawee is a company limited by guarantee, incorporated and domiciled in Australia.

The financial statements were authorised for issue, in accordance with a resolution of Directors, on 9th October, 2024.

1. STATEMENT OF ACCOUNTING POLICIES

Basis of Preparation

The financial report is a general-purpose financial report that has been prepared in accordance with Accounting Standards – Reduced Disclosure Requirements Interpretations and other authoritative pronouncements of the Australian Accounting Standards Board and the Corporations Act 2001.

Australian Accounting Standards set out accounting policies that the AASB has concluded would result in a financial report containing relevant and reliable information about transactions, events and conditions to which they apply. Compliance with Australian Accounting Standards ensures that the financial statements and notes also comply with International Financial Reporting Standards. Material accounting policies adopted in the preparation of this financial report are presented below. They have been consistently applied unless otherwise stated.

New, Revised or Amending Accounting Standards and Interpretations Adopted

The company has adopted all of the new, revised or amending Accounting Standards and Interpretations issued by the Australian Accounting Standards Board (AASB) that are mandatory for the current reporting period.

Any new, revised or amending Accounting Standards or Interpretations that are not yet mandatory have not been early adopted.

(a) Basis of Accounting

The financial report is prepared in accordance with conventional historical cost principles.

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NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31ST MAY 2024

1. STATEMENT OF ACCOUNTING POLICIES (Continued)

(b) Property, Plant and Equipment

(i) Owned Assets

Items of property, plant and equipment are stated at cost or deemed cost less accumulated depreciation/amortisation (see below) and impairment losses (see accounting policy (f)).

(ii) Subsequent Costs

The Club recognises in the carrying amount of an item of property, plant and equipment the cost of replacing part of such an item when that cost is incurred if it is probable that the future economic benefits embodied within the item will flow to the Club and the cost of the item can be measured reliably. All other costs are recognised in the income statement as an expense as incurred.

(b) Property, Plant and Equipment (Continued)

(iii) Depreciation/Amortisation

Depreciation/amortisation is charged to the income statement on a straight-line basis over the estimated useful lives of each part of an item of property, plant and equipment. The estimated useful lives in the current and comparative periods are as follows:

Depreciation Rate

Plant and Equipment	5 - 20%
Poker Machines	20 -25%
Buildings 2.5%	

(c) Trade and Other Receivables

Trade and other receivables are stated at their cost less impairment losses (see accounting policy (f)).

(d) Inventories

Inventories are stated at the lower of cost and net realisable value. Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and selling expenses.

(e) Cash and Cash Equivalents

Cash and cash equivalents comprise cash balances and call deposits.

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NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31ST MAY 2024

1. STATEMENT OF ACCOUNTING POLICIES (Continued)

(f) Impairment

The carrying amounts of the Club's assets, other than inventories (see accounting policy (d) and deferred tax assets (see accounting policy (l)), are reviewed at each balance sheet date to determine whether there is any indication of impairment. If any such indication exists, the asset's recoverable amount is estimated (see accounting policy (f) (i)).

An impairment loss is recognised whenever the carrying amount of an asset or its cash-generating unit exceeds its recoverable amount. Impairment losses are recognised in the income statement, unless an asset has previously been revalued, in which case the impairment loss is recognised as a reversal to the extent of that previous revaluation with any excess recognised through profit or loss.

Impairment losses recognised in respect of cash-generating units are allocated first to reduce the carrying amount of any goodwill allocated to cash-generating units (group of units) and then, to reduce the carrying amount of the other assets in the unit (group of units) on a pro rata basis.

(i) Calculation of Recoverable Amount

The recoverable amount of assets other than held-to-maturity securities and receivables carried at amortised cost is the greater of their net selling price and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. For an asset that does not generate largely independent cash inflows, the recoverable amount is determined for the cash-generating unit to which the asset belongs.

(ii) Reversals of Impairment

In respect of assets other than held-to-maturity securities and receivables carried at amortised cost, an impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount.

An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

(g) Employee Benefits

Provision is made for the Club's liability for employee benefits arising from services rendered by employees to balance date. Employee benefits that are expected to be settled within one year have been measured at the amounts expected to be paid when the liability is settled, plus related on-costs. Employee benefits payable later than one year have been measured at the present value of the estimated future cash outflows to be made for those benefits.

SUTHERLAND BOWLING & RECREATION CLUB LIMITED
Trading As CLUB KIRRAWEE
A.B.N. 20 000 090 979
A Company Limited by Guarantee

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31ST MAY 2024

1. STATEMENT OF ACCOUNTING POLICIES (Continued)

(h) Trade and Other Payables

Trade and other payables are stated at cost, which approximates amortised cost.

(i) Provisions

A provision is recognised in the balance sheet when the Club has a present legal or constructive obligation as a result of a past event, and it is probable that an outflow of economic benefits will be required to settle the obligation. If the effect is material, provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and, where appropriate, the risks specific to the liability.

(j) Revenue

(i) Goods Sold and Services Rendered

Revenue from the sale of goods comprises revenue earned from the provision of food, beverage and other goods and is recognised in the income statement when the significant risks and rewards of ownership have been transferred to the buyer. Revenue from gaming facilities together with other services to members and other patrons of the club is recognised in the income statement when the services are provided. No revenue is recognised if there are significant uncertainties regarding recovery of the consideration due, the costs incurred or to be incurred cannot be measured reliably, there is a risk of return of goods or there is continuing management involvement with the goods.

(k) Expenses

(i) Operating Lease Payments

Payments made under operating leases are recognised in the income statement on a straight-line basis over the term of the lease. Lease incentives received are recognised in the income statement as an integral part of the total lease expense and spread over the lease term.

(ii) Net Financing Costs

Net financing costs comprise interest payable on borrowings calculated using the effective interest method, and interest receivable on funds invested.

Interest income is recognised in the income statement as it accrues, using the effective interest method. The interest expense component of finance lease payments is recognised in the income statement using the effective interest rate method.

SUTHERLAND BOWLING & RECREATION CLUB LIMITED
Trading As CLUB KIRRAWEE
A.B.N. 20 000 090 979
A Company Limited by Guarantee

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31ST MAY 2024

1. STATEMENT OF ACCOUNTING POLICIES (Continued)

(l) Income Tax

The Company continues to claim full exemption from income tax per section 50-45 of the Income Tax Assessment Act 1997.

(m) Goods and Services Tax

Revenue, expenses and assets are recognised net of the amount of goods and services tax (GST), except where the amount of GST incurred is not recoverable from the taxation authority. In these circumstances, the GST is recognised as part of the cost of acquisition of the asset or as part of the expense.

Receivables and payables are stated with the amount of GST included. The net amount of GST recoverable from, or payable to, the taxation authority is included as a current asset or liability in the balance sheet.

(n) Intangible Assets

Poker Machine Entitlements that are acquired by the Company which have infinite useful lives are measured at cost less accumulated impairment losses. Poker Machine Entitlements have indefinite useful lives as they have no expiry date. Accordingly, such intangible assets are not amortised but are systematically tested for impairment at each reporting date

SUTHERLAND BOWLING & RECREATION CLUB LIMITED
Trading As CLUB KIRRAWEE
A.B.N. 20 000 090 979
A Company Limited by Guarantee

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31ST MAY 2024

	2024	2023
2. OPERATING REVENUE		
Bar Revenue	699,872	628,650
Other Revenue	<hr/>	<hr/>
Food Sales & socials	86,123	45,896
Gaming	272,083	273,738
Green Fees	78,264	106,621
Interest Received	4,912	2,784
Raffles	75,238	94,141
Rent Received	29,880	32,160
Rebate Received	65,722	36,607
Subscriptions	31,363	23,388
Sundry Income	826	1,509
Government Grant/Cash Flow Boost/Job Keeper	-	1,395
	<hr/>	<hr/>
Total Other Revenue	644,411	618,239
	<hr/>	<hr/>
TOTAL REVENUE	\$ 1,344,283	\$ 1,246,889
	<hr/>	<hr/>
3. CASH AND CASH EQUIVALENTS – CURRENT		
Cash on Hand	66,668	49,145
Cash at Bank	385,663	417,094
	<hr/>	<hr/>
	\$ 452,331	\$ 466,239
	<hr/>	<hr/>
4. TRADE AND OTHER RECEIVABLES – CURRENT		
Accounts Receivable	4,938	-
TAB – Security Deposit	5,000	5,000
	<hr/>	<hr/>
	\$ 9,938	\$ 5,000
	<hr/>	<hr/>

SUTHERLAND BOWLING & RECREATION CLUB LIMITED
Trading As CLUB KIRRAWEE
A.B.N. 20 000 090 979
A Company Limited by Guarantee

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31ST MAY 2024

	2024	2023
5. INVENTORIES		
Finished Goods	\$ 45,213	\$ 33,928
	<hr/>	<hr/>
6. OTHER – CURRENT ASSETS		
Prepayments	-	-
Other Debtors	1,145	572
	<hr/>	<hr/>
	\$ 1,145	\$ 572
	<hr/>	<hr/>

SUTHERLAND BOWLING & RECREATION CLUB LIMITED
Trading As CLUB KIRRAWEE
A.B.N. 20 000 090 979
A Company Limited by Guarantee

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31ST MAY 2024

7. PROPERTY, PLANT AND EQUIPMENT

	Land & Buildings	Plant & Equipment	Total
	\$	\$	\$
COST			
Balance at 1 June 2022	1,414,211	2,253,749	3,667,960
Additions	-	54,072	54,072
Disposals	-	(17,048)	(17,048)
Balance at 31 May 2023	1,414,211	2,290,773	3,703,482
Balance at 1 June 2023	1,414,211	2,290,773	3,703,482
Additions	-	66,629	66,629
Disposals	-	(120,056)	(120,056)
Balance at 31 May 2024	1,414,211	2,237,346	3,651,557
Depreciation and Impairment Losses			
Balance at 1 June 2022	644,936	1,983,377	2,628,313
Depreciation for Year	26,355	66,820	93,175
Disposals	-	(9,047)	(9,047)
Balance at 31 May 2023	671,291	2,041,150	2,712,441
Balance at 1 June 2023	671,291	2,041,150	2,712,441
Depreciation for Year	25,649	69,783	95,432
Disposals	-	(120,056)	(120,056)
Balance at 31 May 2024	696,940	1,990,877	2,687,817
Carrying Amount			
31 May 2022	769,275	270,372	1,039,647
31 May 2023	742,920	249,623	992,543
31 May 2024	717,271	246,469	963,740

Current Valuation of Land & Buildings

An independent valuation of Land and buildings owned by the Company at 99 and 101 Oak Road Kirrawee was performed by a Certified Practicing Valuer, Gentle & Associates Pty Limited as at 20 February 2009.

Land, Buildings are considered Core Property in reference to Section 41 J of the registered Clubs Act.

Core Property includes business premises/clubhouse and any facility provided by the Club for use of members.

Core Property per Registered Clubs Act can only be disposed if approved by a resolution passed by the majority of ordinary members.

SUTHERLAND BOWLING & RECREATION CLUB LIMITED
Trading As CLUB KIRRAWEE
A.B.N. 20 000 090 979
A Company Limited by Guarantee

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31ST MAY 2024

	2024	2023
8. INTANGIBLE ASSETS		
Poker Machine Licences	\$ 38,000	\$ 38,000
	<hr/>	<hr/>

Poker Machine Entitlements are stated at cost less accumulated impairment losses.
Poker Machine Entitlements have an indefinite useful life given they have no expiry date and accordingly are not amortised but are to be assessed annually for impairment

9. TRADE AND OTHER PAYABLES

Trade Creditors	46,001	7,043
Accrued Expenses	50,853	30,943
Other Creditors	11,064	6,546
Members Subscriptions in Advance	18,090	19,309
	<hr/>	<hr/>

TOTAL CURRENT LIABILITIES	\$ 126,008	\$ 63,841
	<hr/>	<hr/>

10. PROVISIONS - CURRENT

Provision for Employee Entitlements	\$ 15,153	\$ 30,775
	<hr/>	<hr/>

NON-CURRENT

Provision for Employee Entitlements	\$ -	\$ -
	<hr/>	<hr/>

11. COMPANY DETAILS

The registered office of the Company is:

101 Oak Road, Kirrawee NSW 2232

12. AUDITORS' REMUNERATION

Amounts received or due and receivable
by the Auditors for:-

- Auditing the Financial Statements	7,200	7,200
- Other Services	-	-
	<hr/>	<hr/>

	\$ 7,200	\$ 7,200
	<hr/>	<hr/>

(The Auditors received no other benefits)

	2024	2023
13. RELATED PARTY TRANSACTIONS		

SUTHERLAND BOWLING & RECREATION CLUB LIMITED
Trading As CLUB KIRRAWEE
A.B.N. 20 000 090 979
A Company Limited by Guarantee

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31ST MAY 2024

During the year, the following expenditure was incurred relating to directors, which were not generally available to members:-

Directors Expenses	2,334	3,368
Honorarium Paid	-	-
	2,334	3,368
	\$ 2,334	\$ 3,368

There were no related party transactions during the year with Director related entities.

14. KEY MANAGEMENT PERSONNEL COMPENSATION

a) Key Management Personnel

Names and positions held of key management personnel in office at any time during the Financial year are:

Key Management Personnel	Position
S. Grills	Chairman
D Bain	Director
P. Wren	Director
S. Alcock	Director
G. Brogan	Director
M. Hodge	Director
C. Keelan	Director
J. Trembath	Director

15. CONTINGENT LIABILITIES

Nil

16. EVENTS SUBSEQUENT TO BALANCE DATE

Nil

17. MEMBERS' GUARANTEE

The company is limited by guarantee. If the company is wound up, the constitution states that each member is required to contribute a maximum of \$10.00 each towards meeting any outstanding obligations of the company. At 31 May 2024 the number of members was 1,592 (2023 – 1,465).

SUTHERLAND BOWLING & RECREATION CLUB LIMITED

Trading As CLUB KIRRAWEE

A.B.N. 20 000 090 979

A Company Limited by Guarantee

DIRECTORS' DECLARATION

The Directors of Sutherland Bowling & Recreation Club Limited Trading as Club Kirrawee declare that:-

1. The Financial Statements and Notes as set out on pages 1 to 23 are in accordance with the Corporations Act 2001.
 - (a) comply with Accounting Standards and the Corporations Regulations 2001 and
 - (b) give a true and fair view of the financial position as at 31st May 2024 and of the performance for the year ended on that date of the Company.
2. In the directors' opinion, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board of Directors.

Dated at Kirrawee this 9th October, 2024

.....
SHAUN GRILLS
Chairman of the Board

.....
DAVID BAIN
Director

SUTHERLAND BOWLING & RECREATION CLUB LIMITED
Trading As CLUB KIRRAWEE
A.B.N. 20 000 090 979
A Company Limited by Guarantee

INDEPENDENT AUDIT REPORT TO THE MEMBERS OF
SUTHERLAND BOWLING & RECREATION CLUB LIMITED

Report on the financial report

We have audited the accompanying financial report of Sutherland Bowling & Recreation Club Limited Trading As Club Kirrawee (the company), which comprises the Statement of Financial Position as at 31st May, 2024, the Statement of Comprehensive Income, Statement of changes in equity and cash flow statement for the year ended on that date, a summary of significant accounting policies and other explanatory notes and the directors' declaration of the company.

Directors' responsibility for the financial report

The directors of the company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards and the Corporations Act 2001 and for such internal control as the directors determine is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error. In Note 1, the directors also state, in accordance with Accounting Standard AASB 101 Presentation of Financial Statements, that the financial statements comply with International Financial Reporting Standards.

Auditor's responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. The Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The Procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Independence

In conducting our audit, we have complied with the independence requirements of the *Corporations Act 2001*.

SUTHERLAND BOWLING & RECREATION CLUB LIMITED
Trading As CLUB KIRRAWEE
A.B.N. 20 000 090 979
A Company Limited by Guarantee

INDEPENDENT AUDIT REPORT TO THE MEMBERS OF
SUTHERLAND BOWLING & RECREATION CLUB LIMITED

Auditor's Opinion

In our opinion:

- a. the financial report of Sutherland Bowling & Recreation Club Limited Trading As Club Kirrawee is in accordance with the *Corporations Act 2001*, including
 - (i) giving a true and fair view of the company's financial position as at 31st May, 2024 and of its performance for the year ended on that date; and
 - (ii) Complying with Australian Accounting Standards – Reduced Disclosure Requirements (including the Australian Accounting Interpretations) and the Corporations Regulations 2001.
- b. the financial report also complies with International financial Reporting Standards as disclosed in Note 1.

Sydney 9th October, 2024

Suite 601
74 Pitt Street
SYDNEY NSW 2000

LITTLEWOODS
Chartered Accountants

A Reisen, C.A., Principal

SUTHERLAND BOWLING & RECREATION CLUB LIMITED
Trading As CLUB KIRRAWEE
A.B.N. 20 000 090 979
A Company Limited by Guarantee

BAR TRADING STATEMENT
FOR THE YEAR ENDED 31ST MAY, 2024

	2024	2023
BAR TRADING ACCOUNT		
Bar Revenue	699,872	628,650
Opening Bar Stock	29,704	31,412
Bar Purchases	321,478	270,517
Closing Bar Stock	(39,925)	(29,704)
	<hr/>	<hr/>
TOTAL COST OF SALES	311,257	272,225
	<hr/>	<hr/>
GROSS PROFIT (55.5% - 2024; 56.7% - 2023)	388,615	356,425
	<hr/>	<hr/>
LESS EXPENSES		
Depreciation Bar Fittings	4,273	4,223
Repairs & Maintenance Bar	13,804	14,832
Wages Bar Staff	166,163	160,135
Cleaning & General Expenses	7,412	3,880
	<hr/>	<hr/>
DIRECT EXPENSES	191,652	183,080
	<hr/>	<hr/>
NET PROFIT	\$ 196,963	\$ 173,345
	<hr/>	<hr/>

SUTHERLAND BOWLING & RECREATION CLUB LIMITED
Trading As CLUB KIRRAWEE
A.B.N. 20 000 090 979
A Company Limited by Guarantee

GAMING REVENUE STATEMENT
FOR THE YEAR ENDED 31ST MAY 2023

	2024	2023
Income		
Poker Machines Revenue	272,083	273,738
Club Keno Commissions	7,973	8,456
TAB Commission	14,449	14,706
Profit on Sale of Poker Machines	-	7,159
TOTAL INCOME	294,505	304,059
LESS DIRECT EXPENSE		
Data Monitoring Charges	13,001	10,549
Depreciation Poker Machines	38,786	41,403
Keno Expenses	1,746	1,983
TAB Expenses	4,575	4,979
Less: Gaming Assistance GST Offset	(12,885)	(21,475)
Repairs & Maintenance	19,635	18,379
Wages Gaming	39,744	35,090
Sundry Expenses	1,832	1,886
TOTAL EXPENSE	106,434	92,794
NET PROFIT	\$ 188,071	\$ 211,265

SUTHERLAND BOWLING & RECREATION CLUB LIMITED
Trading As CLUB KIRRAWEE
A.B.N. 20 000 090 979
A Company Limited by Guarantee

DETAILED PROFIT AND LOSS STATEMENT
FOR THE YEAR ENDED 31ST MAY, 2024

	2024	2023
INCOME		
Bar Trading Net profit	196,963	173,345
Food Sales & Socials	86,123	45,896
Gaming Net Profit	188,071	211,265
Green Fees	78,264	106,621
Interest Received	4,912	2,784
Raffles	75,238	94,141
Rental Received	29,880	32,160
Subscriptions	31,363	23,388
Rebate/Commissions	65,722	36,607
Sundry Income	826	1,509
Government Grant	-	1,395
	\$ 757,362	\$ 729,111
LESS EXPENSES - ADMINISTRATION		
Advertising & Promotion	4,921	2,586
Affiliation Fees	18,758	21,134
Accountancy and Audit	7,200	7,200
Bank Charges	7,022	5,055
Cleaning	40,172	29,925
Computer Expenses	1,852	3,110
Consulting Fees	93,747	-
Depreciation	52,373	54,708
Directors Expenses	2,334	3,368
Donations	3,230	-
Electricity & Gas	62,973	45,372
Entertainment	15,250	-
Food Sales & Social Costs	18,653	28,424
Foxsports & Sky	21,687	24,816
Honoraria	-	-
Insurance	48,660	46,240
Postage	301	553
Printing & Stationery	4,845	3,054
Provision for Employees Annual Leave	(18,236)	1,368
Provision for Employee Entitlements Long Service Leave	2,614	1,302
Raffle Prizes	53,265	59,011
Rates & Taxes	10,062	6,268
Repairs & Maintenance	168,264	157,022
Rink Prizes & Trophies	6,323	6,445
	626,270	506,961
Sub Total Carried Forward	626,270	506,961

SUTHERLAND BOWLING & RECREATION CLUB LIMITED
Trading As CLUB KIRRAWEE
A.B.N. 20 000 090 979
A Company Limited by Guarantee

PROFIT AND LOSS STATEMENT
FOR THE YEAR ENDED 31ST MAY, 2024

	2024	2023
EXPENSES (Continued)		
Balance Brought Forward	626,270	506,961
Security	5,525	4,401
Staff Training	1,142	-
Subscriptions & Licences	14,350	7,922
Sundries	31,340	27,929
Superannuation – Employees	30,628	31,254
Telephone	2,684	2,444
Uniforms – Staff & Directors	-	1,270
Wages	107,779	100,959
Waste Collection	10,104	6,477
	_____	_____
TOTAL EXPENSES	\$ 829,822	\$ 689,617
	_____	_____
TOTAL NET PROFIT/(LOSS)	\$ (72,460)	\$ 39,494
	_____	_____

SUTHERLAND BOWLING & RECREATION CLUB LIMITED
Trading As CLUB KIRRAWEE
A.B.N. 20 000 090 979
A Company Limited by Guarantee

SUTHERLAND MEN'S BOWLING CLUB
STATEMENT OF INCOME & EXPENDITURE
YEAR ENDED 31ST MAY 2024

	2024	2023
INCOME		
Carnivals	2,700	-
Donations Received	-	-
Green Fees	49,168	53,648
Raffles	14,804	14,879
Subscriptions & Lockers	12,721	12,925
Sundries	2,992	263
	82,385	81,715
TOTAL INCOME	82,385	81,715
EXPENSES		
Affiliation Fees	10,774	11,382
Carnivals	-	-
Catering	4,734	3,037
Club Championship	3,523	4,001
Donations	-	-
Entry Fees	919	400
Postage	-	164
Raffle Prizes	3,624	5,987
Rink Prizes	1,172	1,881
Sundries	1,132	807
	25,878	27,659
TOTAL EXPENSE	25,878	27,659
NET CONTRIBUTION	\$ 56,507	\$ 54,056

This information does not form part of the audited accounts and is provided for member's purposes only.

SUTHERLAND BOWLING & RECREATION CLUB LIMITED
Trading As CLUB KIRRAWEE
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A Company Limited by Guarantee

SUTHERLAND WOMEN'S BOWLING CLUB
STATEMENT OF INCOME & EXPENDITURE
YEAR ENDED 31ST MAY 2024

	2024	2023
INCOME		
Catering Fees	5,089	1,918
Carnivals	1,709	-
Donations Received	100	26
Green Fees	24,080	29,414
Raffles	4,886	7,467
Subscriptions & Lockers	9,233	9,042
Sundries	1,929	-
	47,026	47,867
 EXPENSES		
Affiliation Fees	6,532	6,903
Carnivals	(198)	-
Catering	4,672	2,762
Donations	1,000	-
Entry Fees	319	162
Postage	24	45
Printing & Stationery	25	91
Raffle Prizes	1,024	1,319
Rink Prizes	390	-
Sundries	1,477	1,985
Welfare	-	-
	15,265	13,267
 NET CONTRIBUTION	\$ 31,761	\$ 34,600

This information does not form part of the audited accounts and is provided for member's purposes only.

SUTHERLAND BOWLING & RECREATION CLUB LIMITED
Trading As CLUB KIRRAWEE
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GREENS MAINTENANCE
STATEMENT OF EXPENDITURE
FOR THE YEAR ENDED 31ST MAY 2024

	2024	2023
EXPENSES		
Repairs & Maintenance	1,763	51
Green Options	117,290	112,327
	<hr/>	<hr/>
TOTAL EXPENSES	\$ 119,053	\$ 112,378
	<hr/>	<hr/>

This information does not form part of the audited accounts and is provided for member's purposes only.